



PROCEEDINGS

INTERSESSIONAL MEETING OF THE REGIONAL STEERING COMMITTEE/PROJECT BOARD

11 July 2023, Online via Zoom

MINUTES OF MEETING

INTERSESSIONAL MEETING OF THE
REGIONAL STEERING COMMITTEE/PROJECT BOARD
Implementation of the Arafura and Timor Seas Regional and
National Strategic Action Programs (ATSEA-2)
PROJECT ID: (PIMS) 5439
DATE: July 11, 2023

Zoom Link including zoom recordings

https://bit.ly/Rec_InterMeeting2023

1. PURPOSE/OBJECTIVES AND MEETING AGENDA

- (1) To review the assessment and formally endorse the proposed Project extension, including the revised Work Plan and Budget for the extension period.
- (2) To secure final endorsement of the most viable Regional Governance Mechanism model (RGM) for the Arafura and Timor Seas (ATS) region in support of the next Strategic Action Programme (SAP) and National Action Programmes (NAPs) implementation, and secure inputs and guidance on the draft TORs for RGM elements, and the draft Transition Plan and its Roadmap for the establishment and operationalization of the RGM at the regional and national level.
- (3) To provide further guidance on the development of the Investment and Financing Strategy and Plan for the RGM and the SAP and re-affirm support on Roadmap and Timeline for completion of the RGM and SAP Financing Plans.
- (4) To secure updates and feedback on the results of consultation of Australia on the Regional EAFM Plan for Red Snapper.
- (5) To review and provide inputs on Version 1 of the draft updated SAP and re-affirm support on previously agreed Roadmap and Timeline for the completion and adoption of the updated SAP

Intersessional RSC Meeting Agenda

	Online Registration of Participants Opening of the Intersessional RSC Meeting 2023 Welcome Remarks
	Opening of the Intersessional RSC Meeting 2023
	Dr. Handoko Adi Susanto Regional Project Manager RPMU, ATSEA-2
	Opening Remarks Dr. Aretha Aprilia, Head of Environment Unit, UNDP Indonesia On behalf of Ms. Sujala Pant, Deputy Resident Representative, UNDP Indonesia Group Photo
1.0	Organizational Matters
	1.1 Introduction of Chair and Co-Chair and Delegates 1.2 Review and Adoption of Provisional Agenda
2.0	 ATSEA-2 Project Extension Brief presentation on the result of assessment and proposed revised Work Plan and Budget for the project extension period Confirmation of process, requirements and timeline for submission of project extension request Target: Formal endorsement of the request for project extension
3.0	Adoption of the Regional EAFM Plan for Red Snapper by Australia - Brief background on the status of endorsement of the Regional EAFM Plan for Red Snapper - Statement from ATSEA-2 's National Focal Point, Australia - Discussion or response from RSC members
4.0	ATS Regional Governance Mechanism (RGM)
	 4.1 Endorsement of Final RGM Model, Draft TORs and Roadmap for Transition Plan Overview on the result of final consultations on RGM Model with Cost Benefit Analysis Presentation of the draft TORs for RGM elements and draft Transition Plan Presentation of Roadmap for the establishment and operationalization of the RGM at the regional and national level Target: Endorsement of the Final RGM Model; Inputs to the draft TORs; Inputs to the draft Transition Plan; and Endorsement of the Roadmap in support of the Transition Plan 4.2 Draft Investment and Financial Strategy and Plan for RGM Presentation and Discussion on the draft Financing Strategy for RGM
	3.0

Time	Agenda No.	Agenda Item
		- Target: Secure recommendations on and endorsement of next steps towards the completion and adoption of the RGM Investment and Financial Strategy and Plan
11:20-11:45	5.0	 Progress in Updating ATS Strategic Action Program (SAP) and Roadmap Overview of TDA to SAP Process Key Elements of the Draft Updated SAP (version 1): Review and Discussion Roadmap and Timeline towards completion and adoption of the Updated SAP and SAP Financial Plan Target: Secure re-affirmation of support to the completion and adoption of the Updated SAP based on the roadmap, including the work plan for the development of SAP Financial Plan
11:45-11:55	6.0	Other Business - 5 th RSC Meeting Schedule - Initial information ATSEA-2 events at the 4 th International Conference on Integrated Coastal Management and Marine Biotechnology (ICMMBT)
11:55-12:00		Closing of the Intersessional RSC Meeting 2023

2. DISCUSSION OF ISSUES & DECISIONS/RECOMMENDATIONS

No.	Discussion of Issues & Decisions/Recommendations			
	The Intersessional Regional Steering Committee (RSC) Meeting of the GEF/UNDP/PEMSEA			
	Arafura and Timor Seas Ecosystem Action Phase 2 (ATSEA-2) was conducted virtually on 11			
	July 2023. The Meeting was hosted by the Government of Australia through the			
	Department of Climate Change, Energy, the Environment and Water (DCCEEW).			
	Representatives from Australia, Indonesia, Papua New Guinea, and Timor-Leste			
	participated in the meeting. Representatives from the United Nations Development			
	Program (UNDP) Country Office of Indonesia and Timor-Leste, as well as the UNDP			
	Bangkok Regional Hub participated via Zoom on behalf of the Global Environment Facility			
	(GEF) and UNDP. PEMSEA was present as the executing agency for the Regional and			
	Papua New Guinea components of the project. The National Coordinating Units from			
	Indonesia, Timor-Leste, and PNG provided assistance to their respective country			
	representatives. The Regional Project Management Unit (RPMU) served as the Secretariat			
	for the Meeting. The meeting was attended by a total of 64 participants (31F and 33M),			
	including the project team and the consultants.			
	On behalf of the Project Team, Dr. Handoko Adi Susanto, Regional Project Manager of			
	ATSEA-2 welcomed all the delegates to the meeting. Dr. Susanto informed the meeting			
	that he is currently in Paris to represent ATSEA-2 at the 22 nd Large Marine Ecosystems			
	(LME) Consultative Meeting to share project achievements (i.e., endorsement of the			
	updated Transboundary Diagnostic Analysis, ongoing updating of the Strategic Action			
	Programme (SAP) and progress on the regional governance mechanism), and receive			
	further guidance on new developments on ocean governance. Dr. Susanto emphasized			

No. Discussion of Issues & Decisions/Recommendations that collaborative efforts since 2019, have resulted in various technical studies, scalable plans, and programs for coastal communities, emphasizing their interconnectedness and alignment with the SAP vision. He requested continued support and commitment of the RSC in achieving the remaining targets of the project. Dr. Aretha Aprilia, Head of Environment Unit, of UNDP Indonesia, delivered the Opening Remarks on behalf of Ms. Sujala Pant, Deputy Resident Representative, UNDP Indonesia as the Project Principal Representative. Dr. Aprilia congratulated the RSC and the ATSEA-2 project for demonstrating agility despite various challenges, such as political changes, natural disasters (i.e., impacts of the Seroja cyclone to some project sites), and the pandemic. She underscored the crucial objectives of the meeting, including the target endorsement of the project extension, endorsement of the ATS Regional Governance Mechanism (RGM) model, providing initial inputs to the draft RGM Terms of Reference and Transition Plan, as well as to the RGM Investment Strategy and Financing Plan, and offering inputs to version 1 of the draft Updated SAP. She also recognized the key project milestones achieved to date, specifically in Ecosystem Approach to Fisheries Management (EAFM) and Integrated Coastal Management (ICM), Marine Protected Areas (MPAs), and gender equity and social inclusion. Furthermore, she stressed the importance of the remaining tasks to ensure that all necessary mechanisms to sustain the project efforts are in place before the ATSEA-2 project concludes in 2024. The Meeting was Chaired by Dr. Andrew Chek of the Department of Climate Change, Energy, the Environment and Water (DCCEEW), National Focal Point of ATSEA-2 in Australia, while Dr. Aretha Aprilia, served as Co-Chair. The Meeting adopted the proposed agenda as presented by the Regional Project Management Unit (RPMU). **Issue:** ATSEA-2 Project Extension 1 (Presenter: Dr. Handoko Adi Susanto, Regional Project Manager, RPMU) (LINK TO MEETING DOCUMENT; LINK TO PPT) **Discussion:** Dr. Susanto delivered the presentation on the ATSEA-2 Project Extension, and explained the following points: o Background: The ATSEA-2 project started in 2019 and is expected to end in early 2024. The Mid-Term Review in 2022 noted that the project has encountered some delays due to various factors particularly the changes in government structures following elections in the countries as well as restrictions during the height of COVID-19. The MTR recommended extending the project for 12 to 18 months to ensure the delivery of key governance targets that are crucial for the sustainability of the project's efforts. Considering this, the 4th RSC Meeting in November 2022 in Port Moresby, advised the Project team to undertake further assessment of the remaining work plan and budget, feasibility of no-cost extension, and possible repercussions, which have all been completed. o Project start and closure dates: These varied among the different components of the project (which are managed under different implementing modalities) depending on when the Project Document was signed. In 2024, Indonesia component is expected to end in January, Timor-Leste in March, and Regional and PNG components in June.

Discussion of Issues & Decisions/Recommendations No. Key considerations for project extension: a) For GEF, ATSEA-2 is considered as one Project and it is important to have a common operational closure date for all components to effectively deliver the targets. The GEF also requires full-sized projects like ATSEA-2 to undergo one Terminal Evaluation, which is often undertaken six months before the project closure; b) In terms of technical delivery, activities in Component 1 focusing on governance aspects (RGM, updated SAP/NAPs and financing plans, Ministerial Declaration) requires more time to properly facilitate consultations and coordination with the four countries and to secure their endorsement of key governance-related outputs. Challenges are also foreseen related to potential changes in governments and agency structures which may affect the consultation and decision-making processes. Timor-Leste has an ongoing government restructuring after the election in May this year, and Indonesia will also have an election in 2024; c) In terms of financial standing, the project still has sufficient budget to operate until the end of 2024 with some adjustments on staffing considering the remaining deliverables. o Project extension requirements and timeline for processing and approval: In coordination with UNDP Bangkok Regional Hub, UNDP Country Offices (COs), PEMSEA, and project beneficiary countries, the required documents to support the proposal for project extension have been mostly completed including the endorsement of the National Project Boards in Indonesia, PNG and Timor-Leste and letters of support from the Implementing Partners (PEMSEA for Regional and PNG, MMAF for Indonesia, and MAF for Timor-Leste). Following the final endorsement of the proposed project extension from the RSC serving as Project Board, the meeting Proceedings which is part of the documentary requirements will be completed within a week for approval of the RSC before 31 July. By the end of July, the complete package of documents will be submitted to the UNDP COs in Indonesia and Timor-Leste for their review and endorsement to UNDP BRH Director and Executive Coordinator for Nature, Climate and Energy by early August. Following the internal review and approval process in UNDP BRH (and GEF if needed), UNDP will update the ATSEA-2 Terminal Evaluation and operational closure dates in the UNDP system. Dr. Hendra Yusran Siry, Head of Marine Research Center, Ministry of Marine Affairs and Fisheries (MMAF), and Head of Delegation of Indonesia, conveyed their endorsement of the revision of the operational end date of the ATSEA-2 project to 31 December 2024, including an 11 month-extension for the Indonesia component. This was based on the recommendation of the National Project Board (NPB) meeting on 16 May 2023, which recognized that the requested project extension will be crucial to enable full achievement of the goals and targets of the ATSEA-2 project, including the governance targets which will pave the way for the establishment of necessary mechanisms for the long-term cooperation and implementation of the ATS SAP. This will also facilitate the implementation of a better terminal evaluation which will capture good practices, lessons learned as well as the transformative impact of the project which will serve as a useful reference for the regional progress. Mr. Kenneth Yhuanje, NCU Coordinator for PNG, conveyed the country position which was prepared in consultation with Mr. Noan Pakop, National Project Director, who is on compassionate leave and is unable to join the meeting. The PNG National Project Board reconfirmed their endorsement of the proposal for project extension up to 31 December 2024. PNG also commits to support the completion of remaining deliverables including the governance and financing targets, the Ministerial Declaration, and the Ministerial Forum in 2024.

Discussion of Issues & Decisions/Recommendations No. Mr. Acacio Guterres, Director General of Fishery, Aguaculture and Marine Resources of the Ministry of Agriculture and Fisheries (MAF) and Head of Delegation for Timor-Leste, conveyed the National Project Board's endorsement of the proposed project extension up to 31 December 2024, and approval of the updated work plan for 2024 and budget amounting to \$370,532. Timor-Leste commits full support to ensure the completion of remaining deliverables, and to secure country support for the Governance deliverables on RGM, SAP and NAP, corresponding financing, Ministerial Declaration and the Ministerial Forum to be held in September 2024 if extension is approved. Dr. Andrew Chek, as National Focal Point for Australia, also endorsed the project extension up to December 2024. He also requested the relevant UNDP offices to facilitate timely approval of the request, and the countries to implement the approved work plan. Dr. Susanto thanked the RSC members for the endorsement and ensured that the RPMU will communicate intensively with UNDP on follow on processes. Related to the project management cost (PMC) during the project extension period, considering current practice and GEF policy, Mr. Iwan Kurniawan, Programme Manager for Natural Resource Management in UNDP Indonesia, inquired on the possibility for countries to provide financial support if the PMC goes beyond 5% of the project budget. Following the GEF policy, there will be no additional funds if the PMC goes beyond 5% of the approved GEF funding. Related to the project extension process, he also informed the meeting of the recent guidance issued by the Regional Bureau in February 2023 that the project extension approval will not be at the country office level but will need to secure approval from the Nature, Climate and Energy units in New York and Bangkok as well as from COSQA (Country Office Support and Quality Assurance) and Management Advisory Services Team (MAST). Mr. Sofiane Mahjoub, ATSEA-2 Regional Technical Advisor (RTA) at the UNDP Bangkok Regional Hub (BRH), confirmed the approval process involving the UNDP Country Office in Indonesia, UNDP BRH and the Principal Technical Advisor for Oceans in the UNDP Office in New York. With regard to the funds to augment the PMC, Dr. Siry responded that Indonesia cannot commit for now, but they commit in kind contribution to ensure the success of the project. On behalf of PNG, the extension requested did not require additional cost in terms of the GEF budget as well as in-country co-financing from NFA. Mr. Domingos Lequi Siga Maria, Head of the Environment and Climate Change Unit of UNDP Timor-Leste, advised that the PMC for Timor-Leste component even for this year is actually being exhausted. Consequently, they will need to review and discuss the matter in consultation with the other project components. Mr. Kurniawan advised that he will share the guidance on the project extension and the corresponding template for the project team to complete. Based on the responses from the countries, the first option is to keep the PMC to 5% according to the allocated

Agreed Follow Up Actions/Recommendations/Decisions:

GFF.

• The Intersessional RSC Meeting endorsed the proposed extension for all project components to 31 December 2024

budget as per GEF guidelines. In case there will be a need for additional PMC funds, approval will be requested from the STA (Senior Technical Advisor) as well as from

No.	Discussion of Issues & Decisions/Recommendations		
	 Australia, Indonesia, Timor-Leste, and PNG committed to implement the updated work plans and budget if the extension request is approved, and support the completion of remaining deliverables up to the Ministerial Forum in 2024. The Intersessional RSC Meeting also requested relevant UNDP offices to facilitate the timely review and approval of the ATSEA-2 Project's request for project extension. RPMU will communicate with the UNDP and the countries on follow on processes. 		
2	2 Issue: Statement by Australia on the Regional EAFM Plan for Red Snapper		
_	(Presenter: Ms. Casandra Tania, Regional Biodiversity Specialist, RPMU) (Speaker from Australia: Dr. Andrew Chek, National Focal Point of ATSEA-2) (LINK TO MEETING DOCUMENT; LINK TO PPT)		
	Discussion:		
	 Ms. Casandra Tania delivered the presentation about the endorsement status of the EAFM Plan for Red Snapper in the ATS. She explained that ATSEA-2 developed the regional EAFM plan for red snappers to support and integrate improved management of red snapper fisheries throughout the ATS, building on the Fishery Baselines report completed in 2021. The plan was developed as participatory as possible through a series of focused group discussions (FGDs) from June to November 2021 which were attended by participants from the four ATS countries. RPMU also facilitated the Essential EAFM Training and EAFM Training of Trainers, and disseminated the draft of the plan in meetings conducted in Indonesia, Timor Leste, and PNG. The EAFM Plan was presented in the 4th RSC Meeting in November 2022. The 4th RSC endorsed in principle the Plan subject to further comments from Australia following further incountry consultations. Earlier this year, after the 4th RSC Meeting, ATSEA-2 conducted some consultations with the Australian National Focal Point, Dr. Andrew Chek, and he agreed to deliver a statement during the Intersessional RSC Meeting on the ways forward pertaining to the EAFM Plan. Dr. Chek delivered a statement on behalf of Australia, which he also took as an 		
	opportunity to update the RSC on developments in the internal Australian oceans management considering their relevance to the Red Snapper EAFM Plan and more broadly to ATSEA. Australia is a member of the High Level Panel for a Sustainable Ocean Economy (Ocean Panel), represented by the Prime Minister. Indonesia is also a member of the Panel represented by the President. The Panel has set a collective ambition and a commitment that Australia shares to have 100% of its ocean territory (EEZ) under national sustainable ocean plan by 2025. To achieve this, Australia is accelerating in the near term towards harmonizing its sectoral and stakeholder interests and governance of its EEZ, and it will be looking to take account of its neighbors and regional pressures and values. They expect the High-level roadmap for the Plan to be developed in the next 12 months. Australia further expects that this will be an opportunity to gain attention for ATSEA as a mechanism for engagement and dialogue with the region that in turn connects back into new domestic mechanisms for consultation and authorization of integrated approaches to resource management, such as on key fisheries like red snappers. As the new arrangements for integrated management are so close on the horizon, Australia at this time cannot endorse the EAFM plan for Red Snappers. Dr. Chek emphasized that this is not a rejection of the EAFM Plan but Australia's consideration is the need to wait until integrated ocean governance arrangements being developed catch up with ATSEA. Australia is grateful		
	for the understanding of fellow RSC members in this respect and are optimistic that the consultative process in the future could be much more streamlined and result in		

faster mainstreaming of the agreed approaches within Australia. They are currently

Discussion of Issues & Decisions/Recommendations No. engaged with the task force leading the Sustainable Ocean Plan for Australia and its development and will update the RSC on their progress in the coming months. They anticipate that the development of the new ocean management arrangements might explicitly time to regional considerations. In this respect, the ATSEA mechanism may be well-placed to bridge the national-regional boundary. In closing, Australia recommended the Red Snapper EAFM Plan be presented for consideration by the newly formed regional stakeholder working group and the regional coordination committee post the anticipated Ministerial Declaration in 2024. Dr. Siry appreciated Australia's concerns on implementing the EAFM Plan at the regional level. Within the RGM process Indonesia remains committed to promoting sustainable management of red snapper fisheries in accordance with the provisions outlined in the Red Snapper and Grouper Fisheries Management Plan, as well as the fisheries management plan for Fisheries Management Areas 573 in the Timor Sea and 718 in the Arafura Sea. Indonesia's commitment to sustainable fisheries management aligns with the country's goal of preserving marine resources, ensuring the long-term viability of the red snapper population, and maintaining the ecological balance in these fishing areas. Indonesia understands the importance of responsible fishing practices and are actively working towards implementing measures to achieve sustainable utilization of red snapper resources. By adhering to the management plan and engaging in collaborative efforts with the other RSC member countries, Indonesia encouraged Australia to actively engage and foster effective partnerships, exchange best practices, and develop joint initiatives that will enhance the conservation and sustainable use of the red snapper fishery in the ATS region. Dr. Siry also added that the EAFM Plan has gone through long-term discussion and consultation among ATSEA member countries and expressed hope on behalf of the Indonesian delegation to see the plan implemented. Mr. Yhuanje, on behalf of PNG, stated that PNG appreciates the work being done by Australia as part of their national program and their attempt to align the management of red snapper and the EAFM plan within their program. PNG hoped that this work can be done and that Australia will have more positive feedback by the next RSC meeting. He also hoped that this will not affect the implementation of the plan in the other countries Mr. Celestino da Cunha Barreto, on behalf of the Timor-Leste delegation, agreed on the proposed plan and looked forward to future information sharing for better management of red snapper resources in the future. In response, Dr. Chek reiterated the proposal from Australia to table the plan for further consideration after the new regional structure is established in 2024. Informally, he will endeavor to progress discussions with relevant agencies and state government in Australia to the extent possible. However, from Australia's perspective, they would need to wait until the new sectoral arrangements within Australia have been finalized. This does not preclude other ATSEA member countries from implementing the red snapper plan and the recommendations in the plan nationally. Australia does not oppose in principle the objectives of the plan in relation to sustainable fisheries, but they are currently not in a position to endorse the plan given that there are still state-based interactions that need to be considered within Australia. Mr. Kurniawan raised that the EAFM plan approval or any decisions from the countries will be crucial for designing the next phase of the project (ATSEA-3). Dr. Susanto appreciated Australia's consistent position from the beginning with regard to the governance of the EAFM plan. He also recognized the importance of Mr. Kurniawan's concern related to the project targets and the efforts to sustain the ATSEA program.

No. Discussion of Issues & Decisions/Recommendations Agreed Follow Up Actions/Recommendations/Decisions: The Intersessional RSC Meeting noted Australia's pending endorsement of the EAFM plan and their recommendation to table the plan for discussion in the RCC meeting after the Ministerial Declaration in 2024. Indonesia, Papua New Guinea and Timor-Leste reiterated their endorsement of the EAFM plan as previously expressed at the 4th RSC Meeting in Port Moresby on 3 November 2022. Issue: ATS Regional Governance Mechanism (RGM) Final RGM Model, Draft TORs, and Roadmap for Transition Plan (Presenter: Dr. Handoko Adi Susanto, Regional Project Manager, RPMU) (LINK TO MEETING DOCUMENT; LINK TO PPT)

Discussion:

- Dr. Susanto presented the progress of consultations regarding the design of the ATS regional governance mechanisms (RGM). In particular, following the recommendations of the 4th RSC meeting in November 2022, the following were undertaken to further support the decision-making process for the final RGM model: (a) a preliminary cost estimate and cost-benefit analysis (CBA) based on the two RGM options were developed and presented to the ATS countries; (b) an updated TDA was completed, identifying key transboundary issues; and (c) a draft updated SAP focusing on four priority transboundary issues was developed and reviewed by the countries. A Meeting of National Project Directors/ National Focal Point (NFP) was conducted in June 2023, during which an initial consensus was reached for Option 1. This included a scaled-back Regional Stakeholder Working Group (RSWG) and flexibility in organizing the national component of the RGM including the National Stakeholder Working Groups (NSWGs). As agreed in the June meeting, the RPMU issued a letter requesting for formal endorsement of the RGM model, in writing and at the Intersessional RSC meeting, in line with the internal review and approval processes of the countries. Dr. Susanto also provided an overview of the draft Terms of Reference (TORs) for the regional components of the RGM, as well as a draft Transition Plan and roadmap, with a view of securing initial inputs which will be considered for subsequent consultations and finalization of the documents in time for endorsement at the 5th RSC Meeting in November 2023.
- Dr. Chek indicated that, following their consultations with senior management in DCCEEW, the Minister has confirmed Australia's commitment to continue to engage in the ATSEA forum and signaled the intention to participate in the ATS Ministerial Forum and Declaration in 2024. In line with this, and on behalf of Australia, Dr. Chek formally endorsed Option 1 as the regional governance model for the future ATSEA cooperation. He noted Australia's preference for a single RSWG and emphasized the importance of allowing countries full discretion in their national governance arrangements. Regarding the draft TOR, Dr. Chek provided the following initial comments: (1) Members of the RSWG should not necessarily come from the NSWG as there may be instance where a member with regional perspective lacks the capacity to attend NSWG meetings; (2) Since funding discussions are still ongoing, it would be preferable not to include funding details in the TORs; (3) On Strategic Development Partners (SDP), it is advisable to include private philanthropic foundations as potential participants; (4) SDPs should also be able to implement projects (i.e. similar to CTI), but specific details regarding project approval and implementation need to be addressed; and (5) In the draft TOR for the Regional Secretariat, it would be beneficial to include language specifying the role and responsibility of the Secretariat regarding

No. Discussion of Issues & Decisions/Recommendations procurement and management of regional contracts. Australia had no comments on the draft Transition Plan, noting that further discussions on the financial model will be undertaken separately by the meeting. Taking into account the outcomes of extensive discussions and consultations on RGM in the past three years, Dr. Siry formally endorsed Option 1 of the RGM model on behalf of Indonesia. The endorsement entails that the detailed organizational and operational arrangements will be further agreed upon through consultations with countries. Dr. Siry did not provide specific comments on the draft TOR and Transition Plan but indicated Indonesia's full support for the proposed roadmap and committed to working closely with the RPMU and NCU Indonesia on the finalization of the TORs and Transition Plan. On behalf of Timor-Leste, Mr. Guterres formally endorsed Option 1 with a small RSWG and corresponding NSWGs. Mr. Guterres further confirmed their concurrence on the proposed roadmap towards the completion and finalization of the TORs and Transition Mr. Yhuanje, conveying PNG's country position, reaffirmed their National Project Board's recommendation for Option 1 of the RGM model. PNG also expressed support for the proposed roadmap for finalizing the draft TORs and Transition Plan, acknowledging that further discussions will be necessary, particularly on the funding aspect, which will also have implications for the Transition Plan. On behalf of UNDP and as meeting Co-Chair, Dr. Aretha Aprilia congratulated the ATS countries for the endorsement of the final ATS RGM model. She noted that the endorsement is a significant milestone as it will be instrumental in ensuring the sustainability of regional collaboration and coordination in support of the next SAP and NAPs. On behalf of the Project team, Dr. Susanto expressed appreciation to the ATS countries' participation and contribution to the RGM process, and for their formal endorsement of the ATS RGM model. Dr. Susanto further requested the support of the RSC in developing the Transition Plan considering that this will be the first time for the team to develop a transition plan that will move the current project-based arrangement into a long-term program-based regional collaboration for the ATS region. Mr. Iwan Kurniawan of UNDP Indonesia also extended his congratulations to the ATS countries on the endorsement of the RGM model and indicated the further need to check on requirements to secure the high-level commitment from countries to operationalize the RGM. Through the zoom chatbox, Ms. Aimee Gonzales, PEMSEA Executive Director, also conveyed her congratulations to the ATS member countries for this milestone. Agreed Follow Up Actions/Recommendations/Decisions: Australia, Indonesia, Timor-Leste, and PNG formally endorsed the ATS RGM Option 1 which includes a single and scaled-back Regional Stakeholder Working Group, along with National Stakeholder Working Groups that will have flexible arrangements based on each country's discretion. All four ATS countries endorsed the Roadmap aimed at finalizing the RGM TORs and Transition Plan, with the objective of securing final endorsement at the 5th RSC Meeting in November 2022. The RPMU noted the initial comments from Australia on the draft TORs and will consider them for subsequent consultations and further refinement of the TORs.

Discussion of Issues & Decisions/Recommendations No. **Issue:** ATS Regional Governance Mechanism (RGM) Draft Investment and Financial Strategy and Plan for RGM (Presenter: Ms. Maricor Ebarvia, Financing Consultant) (LINK TO MEETING DOCUMENT; LINK TO PPT) **Discussion:** Ms. Maricor Ebarvia, Team Leader of the Resources, Environment and Economics Center for Studies (REECS), consultant for the development of the financing plans for the ATS RGM and Updated SAP, presented the refined cost estimates for the regional component of the RGM, and the proposed financing strategy and plan. Considering recommendations in the NPDs/NFP Meeting on the ATS RGM on 8 June 2023, the refined cost estimates focused on the regional component of the RGM. The costs for the biennial Council of Ministers (COM) meeting and preparatory (special) RCC meeting were also included, and some adjustments were made in the proposed positions in the Regional Secretariat (RS). For the first year post ATSEA-2 (2025), the cost of the regional components of the RGM, which is proposed to be funded through the ATS Regional Trust Fund, amounted to USD 502,560, while on the second year, the estimate was USD494,460. The first year includes one-time costs for setting up the RS office while the second year includes costs for organizing the biennial COM and preparatory RCC Meetings. The cost for the third year (without the COM meeting) will be lower. The cost of country participation in the RCC, COM and RSWG meetings were not included as these will be self-funded by each country. Ms. Ebarvia emphasized the need for the RGM structure to be fit for purpose to support regional coordination, ensure effective implementation of the SAP, monitoring and evaluation, fund management as well as fund-raising to support the RGM and SAP implementation. Ms. Ebarvia discussed in more detail the proposed financing and investment strategy and plan for both the RGM and updated SAP. Key steps in the process include: 1) estimating the costs, preparing a medium-term financing plan and annual budget for approval of the RCC and COM; 2) securing needed financing through agreed and assessed country contributions and secured funding sources; 3) depositing funds into a Regional Trust Fund which will be disbursed to a revolving fund to finance RS, RCC and RSWG operations and to a project fund to finance SAP implementation; and 4) mobilizing other financing mechanisms to further support SAP implementation. She discussed a range of financing options including the following: a) Option 1: RGM's regional costs to be 100% funded by the countries; b) Option 2: RGM's regional costs to be 100% funded by other sources; and c) Option 3: 50-50 (50% funded by countries, and 50% funded by other sources). For option 1, she also presented 7 scenarios considering different combinations of allocating amounts for equal sharing by the countries and based on GDP. For Options 2 and 3, she emphasized the need to identify potential funding sources and provided a list of potential donors and partners that can be explored by the program. Ms. Ebarvia also suggested combinations of options for financing various phases of the RGM and program transition with a long-term target of full country

ownership of the regional program and 100% funding by the countries.

Further country consultations will be undertaken to complete the RGM Financing and Investment Strategy and to develop the SAP Financing Plan, which will both be submitted for endorsement by the 5th RSC Meeting in November 2023. This will be

Discussion of Issues & Decisions/Recommendations No. followed by national workshops to support mainstreaming of the funding allocations into the work and budget plans of the countries and potential partners. Dr. Chek, as ATSEA-2 National Focal Point in Australia, noted the linkages of the proposed financing plan with the RGM TORs and Transition Plan, and clarified at the onset that they are not in a position to support country contributions at this time and would recommend Option 2 (RGM regional cost to be funded by other sources). The RGM financing can be revisited during the Inception Phase, once ATSEA has established its mechanism and a more accurate estimate of operating costs can be made based on the actual mechanism to be implemented (which may differ from the initial design), considering the experience in CTI. Later, considering the track record of ATSEA as an intergovernmental organization, they will be in a better position to evaluate the relative merits of the country contributions. With regard to the establishment of a Trust Fund, Australia also opts to wait until the next phase (after the signing of the Ministerial Declaration), noting that CTI has just finished constructing a Trust Fund and it started the process 10 years after its establishment. Recognizing the need to have sustainable financing, Australia will be developing its official position on the RGM financing plan in the coming months, taking into account various considerations leading up to the RSC. With regard to the legal processes and requirements, they can provide some advice in line with the path to be agreed on (for example, establishment of a Trust Fund). In closing, Dr. Chek reiterated that it is premature to offer an official position and he does not have the authority at this point to support country contributions. Dr. Siry, on behalf of Indonesia, appreciated the efforts made in developing the draft RGM Financing Plan, and conveyed their feedback and recommendations as follows: 1) To ensure a smooth transition and align with the previous ministerial declaration, the secretariat and the coordinator will be funded by the nominating country for a duration of five years, in the absence of a project; 2) Government staff can serve as a backup to support the secretariat and the coordinator in case of any unforeseen circumstances or increased workload in order to ensure the efficient functioning of the team and the initiative; 3) During the absence of a project or other potential funding, it is advisable to start with a minimum team that can effectively mobilize commitments and utilize hybrid meetings to enhance cost-effectiveness; and 4) As the financial support for the RGM increases, it will be possible to gradually expand the team and allocate resources to catalyze the implementation efforts. Dr. Siry underscored that this phased approach allows for a more controlled and sustainable scaling of operations. By starting with a lean team and gradually increasing resources in line with financial support, a well-managed and efficient transition will be ensured while optimizing the implementation of the project. In line with this, Dr. Siry requested the consultant to develop different scenarios based on the risk of financial support. He also seconded Dr. Chek's concern on the time needed for developing a Trust Fund based on the experience of CTI. On behalf of PNG, Mr. Yhuanje shared the need to have consultations within the focal agency (NFA) first on the proposed RGM financing strategy and plan. He added that in line with the processes in NFA, matters that have cost considerations need to go up to the Board. NFA needs to go through this process and get the feedback of the Board before it can give any suggestions or country positions on the RGM financing plan. He

expressed appreciation for the work done so far and the different options presented

No.	Discussion of Issues & Decisions/Recommendations			
	which provides a good pathway for the conduct of consultations and coming up of			
	recommendations from the country perspective. Mr. Yhuanje also added that			
	considering the effort that will be needed in getting country contributions from the			
	government, it might be easier to undertake fund raising efforts from other sources			
	first. In closing, Mr. Yhuanje reiterated that PNG is not ready to provide a country			
	position on the matter yet.			
	Mr. Guterres, on behalf of the Timor-Leste delegation, also expressed appreciation for			
	the draft RGM Financing Plan, and informed the meeting of the ongoing			
	reorganization in the different Ministries including MAF following the elections. As			
	such, for the RGM financing options, they will need more time to further discuss the			
	options and the possible support to the regional secretariat, annual country			
	contribution and long-term contribution for the regional and national components of			
	the RGM as well as the updated SAP and NAPs. The new MAF structure is expected to			
	be in place around August 2023. As such, they will coordinate with RPMU and NCU TL			
	on the exact schedule for the TL consultation on financing considering the proposed			
	roadmap. Mr. Guterres gave assurance of their full commitment to the process, as this			
	will also be part of the target Ministerial Declaration to be signed in the Ministerial			
	Forum next year, which Timor-Leste is hosting.			
	· · ·			
	Dr. Aprilia thanked the country representatives for their insights and feedback, and pared the pood for further consultations with the focal according and for internal			
	noted the need for further consultations with the focal agencies and for internal coordination before tangible actions can be undertaken to ensure financial			
	sustainability of the RGM. She expressed optimism for the implementation of the			
	roadmap and the completion of the RGM financing strategy and plan in the coming			
	months.			
	Agreed Follow Up Actions/Recommendations/Decisions:			
	All four countries need further time and internal discussions to come up with specific			
	recommendations and/or country positions on the RGM financing strategy and plan,			
	considering the range of financing options provided (and additional proposed options			
	from Indonesia), further development of the operational details of the agreed RGM			
	model, and internal country processes.			
	Considering the recommendations, the RPMU will be working with the consultant			
	(REECS) on refinements to the proposed RGM financing strategy and plan including			
	the timeline.			
	The RPMU will be coordinating with the countries on the conduct of country			
	consultations on the draft RGM financing strategy and plan including confirmation of			
	legal and administrative processes to support the completion of the plan, its			
	endorsement in the 5 th RSC Meeting, and implementation after the signing of the			
	Ministerial Declaration in 2024.			
5	Issue: Progress in Updating ATS Strategic Action Program (SAP) and Roadmap			
	(Presenter: Mr. Matthew Fox, SAP Consultant)			
	(LINK TO MEETING DOCUMENT; LINK TO PPT)			
	Discussion:			
	Mr. Matthew Fox delivered a presentation on the updating of the ATS SAP. The			
	process undertaken to update the SAP followed the GEF/IW methodology (i.e.			
	strategic thinking and planning). During strategic thinking, four priority transboundary			

Discussion of Issues & Decisions/Recommendations No. issues were identified. A series of national strategic thinking workshops were conducted to discuss the transboundary issues and to see how they aligned with national priorities. During strategic planning, results from the earlier phase were consolidated at regional and national scales. The first version of SAP 2024-2033 with vision and mission, four environmental components and six operational objectives, two cross-cutting components (i.e. climate change and GESI) and governance objectives has been submitted for review of the Intersessional RSC Meeting. Some things to consider for confirmation/completion were 1) SAP targets (e.g. reduction in plastic waste and coverage of area-based management), 2) proposed principles for implementation of the SAP, 3) SAP governance, 4) SAP financing, 5) SAP M&E and 6) draft project concept notes. The draft SAP is targeted to be presented and endorsed in the upcoming RSC meeting in November 2023. Dr. Siry commended the completion of the updated TDA and the first draft of SAP. On the draft Updated SAP, firstly, he recommended adding indicators that take into account the available resources within each country for successful implementation. These indicators should align with the risks associated with climate impacts, country policies, and financial considerations. By tailoring the indicators to the unique circumstances of each country, it will be possible to set realistic targets that can be effectively achieved given the available resources. This approach will enhance the overall feasibility and success of the implementation process. Secondly, Indonesia agreed on the importance of developing result-based indicator frameworks that effectively measure the impact of SAP implementation, while aligning with goals of the blue economy and incorporating GESI considerations. The framework will provide a structured approach to monitor and evaluate the progress and outcomes of the SAP implementation. Thirdly, Indonesia looked forward to the next draft SAP. Mr. Yhuanje, on behalf of PNG also appreciated the work done on the draft updated SAP and congratulated the RSC for the successful completion and endorsement of the updated TDA. The draft updated SAP has incorporated national inputs, hence they have no further proposed revisions at this stage. The draft SAP has also been circulated and if there are any further inputs, they will provide it accordingly. In terms of the potential targets, as discussed in the Bali Strategic Planning Workshop, PNG is proposing to set targets by percentage change due to different scales of issues per country. National programs and targets are also set in this manner, which can facilitate easier translation of activities and measurement of targets from national level to the regional level (and vice versa). PNG also agreed with the principles for implementation to ensure successful regional collaboration. Finally, PNG took note of the next steps and ensured their commitment and support to their implementation, and looked forward to the final draft in November 2023. On behalf of Timor-Leste, Mr. Joao Carlos Soares, Director General for Environment, also commended the RSC for the completion and endorsement of the updated TDA and completion of the draft updated SAP. He shared that they currently do not have additional inputs to the draft SAP. On the potential targets for plastic waste reduction, Timor-Leste launched a Zero Plastic Policy in 2018 to eliminate plastic from its environment by 2023. It aims to reduce single use plastics (e.g. bags, straws and polystyrene food containers) and they hope this can form part of the considerations in finalizing the regional target on plastic waste for the updated SAP. On the principles for implementation, Timor-Leste agreed with the principles identified and had no further comments. They reiterated their commitment to support SAP completion. Dr. Chek firstly echoed the congratulations from colleagues from other countries for both the completion of the updated TDA and the first draft of SAP, as well as acknowledged the contributions from many people and the consolidation efforts of

No. **Discussion of Issues & Decisions/Recommendations** Mr. Fox and the RPMU. Australia agreed to endorse the proposed next steps for completion of the updated SAP. They also noted that targets for plastic waste and area-based management coverage need to be further developed. They are currently getting feedback from concerned government agencies on the draft updated SAP although they do not anticipate any serious concerns having done consultations earlier on key portions of the SAP. On the principles of implementation, based on legal advice, Australia had a specific request to consider the wording 'Precautionary Approach' instead of 'Precautionary Principle', consistent with the Convention on Biological Diversity (CBD) Principle 15. Dr. Chek also provided the specific definition for Precautionary Approach' that Australia can support, which is, 'approaching situations where there are threats of serious or irreversible environmental damage, pragmatically not allowing the lack of full scientific certainty to justify postponing cost-effective measures to prevent environmental degradation'. There are two portions in the draft SAP where Precautionary Principle appears and where they would prefer to use Precautionary Approach, subject to further discussion with Mr. Fox and the RPMU. Agreed Follow Up Actions/Recommendations/Decisions: The intersessional RSC meeting commended the completion and endorsement of the updated TDA. The intersessional RSC meeting noted the first draft of the updated SAP and confirmed commitment to support the next steps to finalize the draft SAP prior to the 5th RSC Meeting in November 2023. 6 Issue: Other Business: 5th RSC Meeting (Speaker: Representative from Indonesia) **Discussion:** Dr. Siry confirmed that Indonesia would be hosting the 5th RSC Meeting. He shared that the meeting would be held in Jakarta and was proposed to take place on 7-8 November 2023. The meeting date and venue will be updated in early August 2023. Agreed Follow Up Actions/Recommendations/Decisions: Indonesia would continue the preparation as the host of the 5th RSC Meeting. RPMU to coordinate with Indonesia on the RSC Meeting preparations. Issue: Other Business: Information on ATSEA-2 events at ICMMBT 7 (Presenter: Ms. Stella Puteri, KM and Communications Specialist, RPMU) (LINK TO MEETING DOCUMENT; LINK TO PPT) **Discussion:** Ms. Stella Puteri shared information and invited the RSC members to the ATSEA-2 events at the 4th ICMMBT which would take place on 12 and 13 September 2023 in Bali. The conference is co-organised by CCMRS-IPB, AIS Forum and ATSEA-2 Project. The deadline for abstract submission is until 30 July. She requested for support from countries to disseminate information about the ICMMBT and to encourage more abstract submissions from the ATS countries. Ms. Tania provided additional information regarding the ATSEA plenary session where country's National Focal Point and National Project Directors were expected to participate and provide their insights. She highlighted that more information will be provided in the upcoming weeks.

No.	Discussion of Issues & Decisions/Recommendations			
	Mr, Yhuanje inquired if the conference is a self-funded event. Ms. Tania explained that			
	the ATSEA-2 project reserved some funds to provide travel grants for some selected			
	participants whose abstracts have been accepted and for invited speakers.			
8	Closing of the Meeting			
	To conclude the meeting, the Chair called on the heads of delegation of the RSC to deliver			
	brief closing reflection statements.			
	 Dr. Siry congratulated the host for the successful event, and highlighted the need to commit together to support the sustainability of marine and fisheries resources for the benefit of coastal communities in each respective country. They also hope the RGM could drive sustainable management at the regional level, fostering mutual respect and providing benefits for each respective country. Dr. Siry also expressed Indonesia's full support for the ICMMBT and encouraged colleagues, partners, and project teams to share their outstanding achievements in the ATS region in the event. Mr. Yhuanje on behalf of PNG thanked the RSC members for the important discussion and feedbacks. He also appreciated the project team for the successful meeting. PNG 			
	remains committed to the remaining steps. They will do their best to socialize the RGM and get country support. They will continue to work with the other ATS countries to			
	 support the transition to the program phase. On the ICMMBT, Mr. Joao Carlos Soares of Timor-Leste recognized that the 			
	Conference will be a good platform to promote ATSEA-2'S work and drumbeat the Ministerial Forum for 2024. They hope that ATSEA-2 presentations, including experience and successes in Timor-Leste can be featured at the technical workshops. This will also be a good opportunity to identify possible partners, funders or new opportunities that will be useful for the next SAP and NAPs. In closing, Mr. Soares expressed gratitude for the collaboration with the delegations of each country, the RPMU, UNDP, PEMSEA, and NCUs, as well as the productive discussion and work over the past few months towards a common goal of advancing regional development and cooperation. Timor-Leste holds high expectations for the adoption and implementation of the key elements agreed upon within the project, including the project extension, RGM, SAP, and NAP, which are important for the continuation of ATSEA initiatives. Mr. Soares also encouraged the RSC members to carry forward the momentum generated during the meeting and continue working together to			
	overcome challenges and build a brighter future for the ATS countries and their			
	people.			
	 Ms. Aimee Gonzales, Executive Director of PEMSEA Resource Facility, thanked the country representatives, the consultants, and the RPMU and NCUs for their hard work. She also extended appreciation to UNDP Indonesia, Timor-Leste and BRH for their support, and acknowledged the commendable chairing by Dr. Chek and Dr. Aprilia. She emphasized that while there is still a long way to go, there is a positive outlook for a new Ministerial Declaration next year. 			
	 Mr. Sofiane Mahjoub, attending the RSC meeting for the first time, congratulated the RSC on the progress of the project. He expressed satisfaction on the progress made, the discussions, and the positive momentum. He reconfirmed UNDP-BRH's commitment to support the project in whatever way they can, including facilitating the project extension process and the revision of some end-of-project targets which they 			
	 are following up with concerned partners. Dr. Aprilia, as meeting Co-Chair, echoed the sentiments of fellow RSC members, thanked the participants and the Chair, and encouraged continuous collaboration. She appreciated the opportunity to meet virtually but also looks forward to future inperson meetings. 			

No. **Discussion of Issues & Decisions/Recommendations** As the meeting Chair, Dr. Chek thanked Dr. Aprilia for co-chairing, the RSC members for their enduring commitment to the project and to the ATSEA/ATSEF initiative since 2002. He also acknowledged the support of UNDP and the RPMU for their hard work and dedication in preparing for the meeting. The presentations and discussions laid out an ambitious agenda but also an exciting phase for ATSEA as it transitions into an intergovernmental organization in the region - a milestone that participants need to celebrate and be proud of, considering the contributions made on behalf of their respective governments and organizations. Dr. Chek emphasized that this consolidates decades of efforts toward the sustainable management of the ATS, which at times were challenging. But for Australia, it culminated today in their ability to confirm their commitment going forward. On behalf of Australia and as the Chair of the meeting, Dr. Chek conveyed optimism and excitement on the brink of this historic milestone for ATSEA. While a lot of work remains to be done, he expressed optimism in the company of committed colleagues in building ATSEA together. With these remarks, Dr. Chek proceeded to close the meeting.

Prepared and signed via Docusign by the representatives of all parties.

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(SENIOR BENEFICIARIES/RSC MEMBERS)

(IMPLEMENTING AND EXECUTING AGENCIES)

- Perus Constant

Dr. Andrew Chek National Focal Point, Australia Dr. Aretha Aprilia

Aretha Aprilia

Dr. Aretha Aprilia Head of Environment Unit, UNDP Indonesia (PPR and Executing Agency for ATSEA-2 Indonesia Component)

Adeline Carrier

Ms. Adeline Carrier
Deputy Resident Representative,
UNDP Timor-Leste
(Executing Agency for ATSEA-2 Timor-Leste
Component)

Ms. Yayan Hikmayani National Project Director, Indonesia

An Man Palen

Mr. Noan Pakop National Project Director, PNG Ms. Aimee Gonzales

anie I Amzales

Executive Director, PEMSEA Resource Facility (Executing Agency for ATSEA-2 Regional and PNG Component)

Neavantares

Mr. Acacio Guterres National Project Director, Timor-Leste

Annex 1. List of Participants

No	Participant	Gender	Total (person)
	Australia		
	Department of Climate Change, Energy, the Environment and Water		2
1	Dr. Andrew Chek	М	
2	Kevin Yang	М	
	ATSEA-2 National RGM Advisor		3
3	Dr. Gellwynn Yusuf – Indonesia National RGM Advisor	М	
4	Vagi Rei – PNG National RGM Advisor and NAP Consultant	М	
5	Anissa Lawrence – Australia National RGM Advisor	F	
	Indonesia		25
	Ministry of Marine Affairs and Fisheries		16
6	Dr. Hendra Yusran Siry – Head of Marine Research Center	М	
7	Sitti Hamdiyah - Coordinator for Regional and Multilateral Cooperation	F	
8	Kamaluddin Kasim – Policy Analyst, Center for Fisheries Research	М	
9	Luh P. A. Savitri Chitra Kusuma - Policy Analyst, Marine Research Center	F	
10	Nur Azmi Ratna Setyawidati – Policy Analist	F	
11	Penny Dyah Kusuma N – Policy Analyst	F	
12	Salvienty Makarim - Ocean Climate Expert, Marine Research	F	
13	Restya Rahmaniar – Analyst	F	
14	Diki Suganda - Staff Secretariat Directorate General of Capture Fisheries	М	
15	Vivi Yovita Indriasari - Marine service business analyst	F	
16	Yulhendri Suryansyah – Planner, Marine Research Center	М	
17	Yuliadi Kadarmo – Policy Analyst	М	
18	Niken Gusmawati – Staff	F	
19	Muhibuddin – Staff	М	
20	Mas Umamah – Staff	F	
21	Antonius Siregar – Staff	М	
22	Annisa Mardhatillah - Cooperation Analyst	F	

	Ministry of Foreign Affairs		2
23	Noor E. Syahlani – Diplomat	М	
24	Hutami R - Directorate of Legal and Territorial Agreements	F	
25	Keisha Mahendra	F	
	UNDP Indonesia/ATSEA-2 National Coordination Unit – Indonesia		7
26	Dr. Aretha Aprilia – Head of Environment Unit	F	
27	Iwan Kurniawan - Programme Manager Natural Resource Management	М	
28	Dwi Ariyoga Gautama – National Project Coordinator	M	
29	Meika Hendri - Programme Finance Associate	М	
30	Lestari Handayani - Project Assistant	F	
31	Nathazha Bostanova Eunike Sipasulta – Project Clerk	F	
32	Sila Kartika Sari - Field Facilitator	F	
	Papua New Guinea		2
	National Coordination Unit – PNG		2
33	Kenneth Yhuanje – National Project Coordinator	М	
34	Joe Kiningi – Admin and Finance Officer	М	
	Timor-Leste		15
	Ministry of Agriculture and Fisheries		3
35	Acacio Guterres - Director General for Fisheries, Aquaculture and Marine Resources; National Project Director of ATSEA-2	М	
36	Celestino da Cunha Barreto - Director National for Marine Spatial Planning, Capture and Aquatic Resources Management	М	
37	Horacio Amaral Guterres - Director National for Development Study of Fisheries and Aquaculture	М	
	Ministry of Foreign and Cooperation		1
38	Aquilino Amaral - Director General for Multilateral and Regional Affairs	M	
	Ministry of State Administration		1

39	Belarmino F. Neves - Director General for State Administration	М	
	State Secretary of Environment		3
40	Joao Carlos Soares - Director General for Environment	М	
41	Nelson Madeira - Director National for Pollution Control	М	
42	Rui Pires - Director National for Environment	М	
	Ministry of Finance		1
43	Elson M. da Costa - Director National for External Resources Mobilization	М	
	UNDP Timor Leste/ ATSEA-2 National Coordination Unit		6
44	Adeline Carrier – Deputy Resident Representative	F	
45	Domingos Lequi Siga Maria - Head of Environment and Climate Change Unit	М	
46	Expedito Roberto Maria Belo – National Project Coordinator	М	
47	Dominica Paula Jeronimo Guterres - Monitoring and Reporting Asisstant	F	
48	Ines da Costa Pereira - Admin and Finance	F	
49	Candida Monis - Admin & Finance Assistant and Communication	F	
	PEMSEA		1
50	Aimee Gonzales – Executive Director	F	
	UNDP Bangkok Regional Hub		2
51	Sofiane Mohamed Mahjoub – Regional Technical Advisor	М	
52	Pinyavi Chaiwongsrisuk - Regional Project Associate	F	
	ATSEA-2 Regional Project Management Unit		8
53	Handoko Adi Susanto – Regional Project Manager	М	
54	Cristine Ingrid S. Narcise - Policy and Results-Based Management Specialist	F	
55	Casandra Tania - Regional Biodiversity Specialist	F	
56	Kathrine Rose Gallardo Aguiling – Monitoring and Evaluation Specialist	F	

57	Deti Triani – Marine Technical Officer	F	
58	Stella Putri – Communication and Knowledge Management Specialist	F	
59	Nur Junaidi – Finance and Project Associate	М	
60	Yulia Dewi - Communication Assistant	F	
	Consultants		4
61	Maria Corazon Mercader Ebarvia – REECS, Finance and Investment specialist	F	
62	Jerika Arceo-Bulala – REECS, Project Development Officer	F	
63	Danniel Figueroa – REECS, Project Assistant	М	
64	Matthew Fox – TDA/SAP Specialist	М	

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